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Corporate Services

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May 7, 2018

His Worship Al Strathdee Mayor Town of St. Marys 175 Queen Street East, 2nd Floor PO. Box. 998 St Marys ON N4X 1B6

Mayor Strathdee: Mayor Statuse

At CN, we are committed to maintaining a strong connection with all of the communities across our network, spanning from coast to coast through eight provinces in Canada and stretching across sixteen states down to the Gulf of Mexico. As a backbone of the North American economy, we pride ourselves on moving goods safely, creating and supporting quality jobs, and investing in the many communities we serve.

We also have our sights set on becoming the safest railway in North America. In addition to reinforcing safety as a core value amongst our 25,000 employees, we collaborate with communities and local authorities to help prevent accidents and ensure everyone's safety.

As such, we are pleased to share our 2018 edition of our *CN in your Community* publication. In reading this report, you will find information about our different initiatives in your region, including our positive economic impact, our capital investments as well as our community partnerships.

This year will see record spending in capital investments, with a planned \$3.4 billion to ensure we are serving customers and communities safely and efficiently. As part of our largest-ever infrastructure program, we will invest in new track and increased yard capacity, which will benefit grain, forest products, intermodal, coal and potash business.

Finally, as part of our commitment to making communities better places to live and work, we look forward to building impactful partnerships with organizations across our network through the *CN Stronger Communities Fund*, and to supporting employees, retirees and their families who volunteer for worthy causes through our *Railroaders in the Community* program.

Should you have any questions or concerns, please do not hesitate to contact Daniel Salvatore at (647) 544 3368 or daniel.salvatore@cn.ca. We look forward to collaborating with you in 2018 towards a brighter future.

Yours sincerely,

Encl.